



SHEFFIELD TRANSFORMATION & OVERSIGHT COMMITTEE UPDATE REPORT

SHEFFIELD HEALTH AND CARE PARTNERSHIP BOARD

15 AUGUST 2023

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Sponsor	Emma Latimer, Executive Place Director for Sheffield
Purpose of Paper	
<p>To provide an update following the meeting of the 27 June Sheffield Transformation Committee, and the joint Sheffield Transformation and Oversight Committee of 25 July, detailing key points from the meeting.</p>	
Key Issues	
<p>The Sheffield Transformation Committee discussed the following:</p> <ul style="list-style-type: none"> • Updates from each of the Sheffield HCP Delivery groups with particular focus on progress to develop programme plans for the 5 priority areas which included a detailed presentation on the Children and Young Peoples delivery group work at the July meeting; • An update on the work to action the recommendations from the Race Equality Commission Report and how the partnership could bring additional focus to the REC work. <p>Escalations to Sheffield Health & Care Partnership Board are:</p> <ul style="list-style-type: none"> • Note good progress on programme plan development for most delivery groups and HCP priority areas; • Note delay to Same day Access programme development due to capacity issues, work has begun though a more detailed progress update is expected at the next meeting. <p>The Sheffield Oversight Committee discussed the following:</p> <ul style="list-style-type: none"> • Place Financial Position at Month 3 • Opportunities for Efficiencies • Place Performance Issues • Place Quality, Patient Safety and Experience Update • Better Care Fund Plan Final Sign-off <p>No escalations were identified – Finance, Performance and Quality escalations are regularly reported to the Sheffield Health and Partnership Board.</p>	



Is your report for Approval/Consideration/Noting	
Sheffield Health and Care Partnership Board is asked to note the update.	
Recommendations/Action Required by the Sheffield Health and Care Partnership Board	
It is recommended that the Sheffield Health and Care Partnership Board note the report.	
What assurance does this report provide to the Sheffield Health and Care Partnership Board in relations to the ambitions of the Health and Wellbeing Strategy 2019-2024	
	Please ✓
Every child achieves a level of development in their early year for the best start in life	✓
Every child is included in their education and can access their local school	✓
Every child and young person has a successful transition to independence	✓
Everyone has access to a home that supports their health	✓
Everyone has a fulfilling occupation and the resources to support their needs	✓
Everyone can safely walk or cycle in their local area regardless of age or ability	✓
Everyone has equitable access to care and support shaped around them	✓
Everyone has the level of meaningful social contact that they want	✓
Everyone lives the end of their life with dignity in the place of their choice	✓
Are there any Resource Implications (including Financial, Staffing etc)?	
N/A	
Have you carried out an Equality Impact Assessment and is it attached?	
N/A	
Have you involved patients, carers and the public in the preparation of the report?	
N/A	



**SHEFFIELD TRANSFORMATION COMMITTEE UPDATE REPORT
MEETING HELD ON 27 JUNE 2023**
and
**SHEFFIELD TRANSFORMATION & OVERSIGHT COMMITTEE UPDATE REPORT
MEETING HELD ON 25 JULY 2023**

SHEFFIELD HEALTH AND CARE PARTNERSHIP BOARD

15 AUGUST 2023

1. The Board are asked to note that the Transformation and Oversight Committees have now merged and take place with a split agenda for both Committee's business, on a monthly basis. This report will provide an update from both Committee's with any escalations to the Board, as applicable.

2. **TRANSFORMATION COMMITTEE**

- 2.1 **Delivery Group Updates:**

- 2.1.1 **Urgent & Emergency Care** – good progress was reported on the development of the discharge/home first model with a working group being established. The Same Day Care priority work is in early stages of development and will be split into three areas; Same Day Primary Care, Wider Urgent Care and Admissions Avoidance. Further detailed programme updates are scheduled for the next meeting.

- 2.1.2 **Primary & Community Care Delivery Group** – there has been an ongoing programme of Primary Care Engagement Sessions to explore and agree the future of general practice for Sheffield. These will inform a citywide event planned for in September (co-hosted by the LMC and PCS) to agree a vision for the future of Sheffield General Practice and some key actions that will help realise that vision.

A Network Learning event took place (15 June 2023) to identify opportunities for piloting integrated community neighbourhood working. There is an ambition to further integrate social care and primary care teams. The ambition is well supported and in addition to the work going on with general practice the Director of Adult services (SCC) will be working with the Chair of the Local Dental Committee to look at integrated working opportunities with Dental Practice.

An update on the significant challenges to dental practice was presented to the last Primary and Community Delivery Group, these included workforce capacity issues as well as funding challenges due to need to re-base



contracts for NHS dentistry. IT was noted that water fluoridation provided a big opportunity to prevent many dental problems in the city.

2.1.3 Children and Young People Delivery Group – the Committee received a detailed presentation on the progress of the newly formed CYP Delivery group at the July Meeting. The Group has a limited membership and is co-chaired by Anthony Gore and Meredith Dixon-Teasdale. In addition to the Delivery group, workshops with a broader membership will be held throughout the year. Some of the key priorities of the groups going forwards include, delivery of the inclusion model, improving, transitions to adult services; neurodiversity access and services and development of the family hubs.

2.1.4 Community Development and Inclusion Delivery Group – the delivery group continues to meet on a regular basis with good attendance and people remain enthusiastic and committed to ambition to empower and connect communities. The plan is to engage the communities in the North-East of the Sheffield over the summer on what they like about their neighbourhoods, what would they change and what help they need to make the change happen. The Voluntary and Community Sector are being funded to lead this engagement work and ensure inclusion of marginalised communities. The group has also spent time identifying other work happening in these neighbourhoods programmes, organisations and sectors can be connected to maximise impact.

2.1.5 Mental Health and Learning Disabilities, Dementia and Autism Delivery Group – key updates to the committee from this group included;

- Information about the work to understand the impact of the changing police response to people in mental health crisis through the revised 'Right Person Right Care' approach;
- Updates on the development of the Citywide SMI, LD, Autism Physical Health Strategy 2023-2028;
- A deep dive session on mental health was held at the Health and Wellbeing Board in June.

The groups also revived an update in June on the work to work to action the recommendations from the Race Equality Commission Report and how the partnership could bring additional focus to the REC work.



3 OVERSIGHT COMMITTEE

3.1 Place Financial Position at Month 3

It was reported that Sheffield organisations were forecasting a £40m deficit which is made up of £26m for health and a further £14m deficit for Sheffield City Council (Adult and Children's Social Care). This poses a significant amount of financial challenge, and it is important to note that this is after assuming a significant level of efficiency delivery. An updated report is being submitted to the Board on 15 August 2023 – **please refer to Paper H.**

An enquiry was made, as a South Yorkshire system, how do the pressures feed into the ICB and what pressures does that bring back to Sheffield 'place', ie; some of the pressures will be a consequence of referrals from other areas in the SY region. It was agreed that further would need to be carried out to look at the deficits driven by tertiary services to understand where the pressures are coming from and that specialised services are being reviewed to ascertain where efficiency opportunities can be found.

3.2 Opportunities for Efficiencies – a Joint Efficiency Board to include members from Sheffield 'place', Sheffield City Council and the Sheffield Health and Social Care Trust is being established that will report back to the Oversight Committee to demonstrate what is happening and how we can share capacity. As that develops will bring in other programmes of work. It is important, through the Delivery Groups, to discuss specifics around impact and describe the level of financial challenge and benefits realisation.

3.3 Place Performance Position – the report identified outliers in Sheffield, ie; ambulance handovers and lost hours, and work is taking place in the Urgent and Emergency Care Group to look at all opportunities to improve outcomes. A&E performance is currently on track (76% target) but it was acknowledged there will be a stepped increase next year. Cancer and elective performance are in Tier 1 national oversight but there is focus within the Elective space to clear out the 2 year waits, which will clear through the system at the end of this calendar month (July). £3.5m funding to enhance virtual wards has been received and currently there are 20 available beds, which have low occupancy comparative to other areas, and live dialogue is taking place to identify patients and hope to reach 130 beds by the end of this financial year. There is also national profile on discharges in acute and mental health with a need to improve pathways. Lastly reviewing GP access and mental health indicators, the latter of which are on track, but more work requires to be taken around out of area placements.

3.4 Place Quality, Patient Safety and Experience Update

NHS England are changing the quality operating model, which is influencing SY ICB and Sheffield 'place' provision in relation to quality oversight. The current NHS England Quality Oversight Groups (STHFT and SHSCFT) are moving to system oversight. Continued development for exit criteria is currently being developed and will be discussed shortly with providers. Currently undertaking quality oversight and looking at



deep dives and areas of improvement to provide assurance, which is working well and will continue to develop.

Serious incidents will not be reported to the ICB moving forward and providers will hold an incident log and the ICB will work with them around key learning, but it will be incumbent on those providers to carry out improvements. All safeguarding work carried out with current providers and the development and changes in reporting risk will impact on primary care and pod delegation, therefore, there are hidden risks in that area.

Regular updates were requested to be submitted to the Oversight Committee.

- 3.5 Better Care Fund Plan Final Sign-off** – guidance was published in April 2023 and work has taken place with partners to submit a draft plan (£493m for adult services in Sheffield) by the end of May. An updated plan was resubmitted on 28 June and have received some additional clarification questions. There is a lot of emphasis on capacity, demand and discharge funding and timeframes for reporting target spend is being met. The plan covers 2023-25 and includes case studies and will be refreshed moving forward. Regional checks are taking place, which concluded on 28 July, following which, will agree the Section 75 with Sheffield City Council by the end of October.

**Dr Andrew McGinty, Clinical Director, SY ICB and
Ian Atkinson, Interim Deputy Executive Place Director, SYICB
July 2023**