



SHEFFIELD TRANSFORMATION & OVERSIGHT COMMITTEE UPDATE REPORT

SHEFFIELD HEALTH AND CARE PARTNERSHIP BOARD

11 DECEMBER 2023

Author(s)	Kathryn Robertshaw, Deputy Director, Sheffield Health and Care Partnership and Ian Atkinson, Interim Deputy Executive Place Director, SYICB and Dr Andrew McGinty, Clinical Director, SY ICB
Sponsor	Emma Latimer, Executive Place Director for Sheffield
Purpose of Paper	
To provide an update following the meeting of the 29 November 2023 Sheffield Transformation and Oversight Committee, detailing key points from the meeting.	
Key Issues	
<p>The Sheffield Transformation and Oversight Committee discussed the following:</p> <ul style="list-style-type: none"> • Update from the Children and Young People Delivery Group – focus on neurodiversity waiting list programme • Update from the Urgent & Emergency Care Group – focus on acute and mental health discharge work; • Sheffield Place Partnership Efficiency Programme • Place Financial Position at Month7 • Place Performance • Place Quality, Patient Safety and Experience Update <p>Escalations to Sheffield Health & Care Partnership Board are:</p> <ul style="list-style-type: none"> • Continuing challenges ensuring robustness of the programme management processes and support to delivery groups. • Some programmes of work are being funded through non-recurrent monies putting the sustainability of improvements at risk should recurrent funding not be secured. 	
Is your report for Approval/Consideration/Noting	
Sheffield Health and Care Partnership Board is asked to note the update.	
Recommendations/Action Required by the Sheffield Health and Care Partnership Board	
It is recommended that the Sheffield Health and Care Partnership Board note the report.	



What assurance does this report provide to the Sheffield Health and Care Partnership Board in relations to the ambitions of the Health and Wellbeing Strategy 2019-2024	
	Please ✓
Every child achieves a level of development in their early year for the best start in life	✓
Every child is included in their education and can access their local school	✓
Every child and young person has a successful transition to independence	✓
Everyone has access to a home that supports their health	✓
Everyone has a fulfilling occupation and the resources to support their needs	✓
Everyone can safely walk or cycle in their local area regardless of age or ability	✓
Everyone has equitable access to care and support shaped around them	✓
Everyone has the level of meaningful social contact that they want	✓
Everyone lives the end of their life with dignity in the place of their choice	✓
Are there any Resource Implications (including Financial, Staffing etc)?	
N/A	
Have you carried out an Equality Impact Assessment and is it attached?	
N/A	
Have you involved patients, carers and the public in the preparation of the report?	
N/A	



SHEFFIELD TRANSFORMATION and OVERSIGHT COMMITTEE UPDATE REPORT MEETING HELD ON 29 NOVEMBER 2023

SHEFFIELD HEALTH AND CARE PARTNERSHIP BOARD

11 DECEMBER 2023

1. Delivery Group Updates

Children and Young People – the group has been developing their 2024/25 priorities. An outline report of the work to be presented to HCP Board in December 2023.

There was a detailed presentation on the neurodiversity waiting times programme. This is a multiyear programme of work and referrals to the service continue to rise. The aim of the programme is to design an approach which supports and meets the needs of Neurodivergent children, young people, adults and their families, first time and in a more holistic way. The plan is to move away from the medical centric service, to one which supports and empowers people in their community. The focus is on improving the current routes for assessment and trying to reduce the waiting times for those assessments. In terms of looking to the future, the aim is to recognise that understanding and awareness of Neurodiversity is everyone's responsibility across the partnership, to ensure easier access to support. There is some evidence of recent impact of services which have now been in place for almost 12 months. Services include, Peer Support Service, Autism in Schools, Parent/ Carer meetings, Young People's Sessions, training sessions for staff and more recently trailed an ADHD Pre-diagnosis support.

The team has secured significant amounts of non-recurrent investment over this financial year to support this programme of work. Unless can secure recurrent funding in the longer term, then the support offer will reduce. The team is working through that and intends develop a paper early 2024 with a clear ask in terms of funding a sustainable model. Also noted that Sheffield Children's Trust has invested a significant amount and are in conversations with NHS England around how we work that through and how much additional capacity we might be able to bring on board over the next few years to reduce the backlog of waiting times.

Urgent & Emergency Care – Reported a positive shift in mental health discharges from Sheffield Health and Care NHS FT inpatient facilities due to the focused work over the last couple of months (halved the numbers delayed). The work has been resourced through investment of discharge funding through the Better Care Fund to increase liaison support in STH and additional specialist social work support. The crisis mental health work is due to commence in next few weeks. All partners have now nominated individuals to be part of this programme.

The acute discharge programme continues to be driven by the Discharge Subgroup of the UEC Group. Focus of the work has been on pathways 0 and 1. Good progress has been made with improving shared data sets. Plans are on track to create a discharge hub from January 2024 and re-procured domiciliary care services will go live in March 2024.



2. **Place Financial Position at Month 7** – Month 7 finance figures were submitted ahead of the NHS England instruction out to NHS organisations to deliver the best in year position possible. NHS England additional in year support for NHS organisations linked to the cost of industrial action have been made available but it is significantly lower than the level of financial challenge. For NHS South Yorkshire, current forecast £55m deficit across the South Yorkshire System. Sheffield City Council have also been looking at the level of in year financial challenge and have been flagging a deficit across both Children’s and Adults services of around £15m.

For the Sheffield Place partnership there is ongoing work to quantify the potential efficiency implications of the HCP priorities that have already been agreed. Those priorities were initially selected on the basis of operational challenges and where it was felt we could have the biggest impact by coming together. The priorities were not particularly chosen for their contribution to the efficiency challenge, so a piece of work around potential benefits realisation has been carried out and presented to the monthly Directors of Finance meeting, further work is needed.

The Joint Efficiencies Group has held their first meeting (this includes the ICB, Sheffield City Council and Sheffield health and Social Care NHS FT). It was noted that there is also now a Joint Executive Group meeting which takes place between the ICB Place team and Sheffield City Council where the Better Care Fund is discussed and under that are delegated groups of oversight for the different elements of Better Care Fund.

Noted that Internal planning for 24/25 is happening in each partner organisation at the moment but the group recognised the need to look for opportunities/risks across the system.

3. **Place Performance Position** – There continues to be a lot of pressure on ambulance handovers in the city and A&E waits with a national ask for improvement. Elective recovery has been impacted by the industrial action and the legacy size of the waiting lists, but it is an improving position. Cancer waits remain a challenge. A summary of the report is attached for information in Appendix 1.
4. **Place Quality, Patient Safety and Experience Update** – a verbal update was provided at the meeting. Key points to note are:
- An improving quality picture at Sheffield Health and Social Care and hope to move out of level 3.
 - There are changes to the serious incident reporting processes being implemented across local NHS organisations. Will be in a transition period over the next couple of months.
 - Sheffield Teaching hospitals continues to make good progress against requirements from last CQC regulatory report.
 - Sheffield Childrens NHS FT remains in segmentation 2, assessed by NHSE
 - The vast majority of Sheffield care homes remain rated as ‘Good’ by CQC
 - GP practices across the city are rated as ‘Good’ and at least two are ‘Outstanding’. None are rated as ‘Inadequate’. Currently working with practices about the new duties and reduction of violence. Looking to progress discussions with Office of Police and Crime Commissioner to link work to reduction of serious violent crime.
 - Ongoing challenge to work through CHC reviews but it is an improving trajectory.



**Kathryn Robertshaw, Deputy Director Sheffield Health and Care Partnership, and
Ian Atkinson, Interim Deputy Executive Place Director, SYICB.
December 2023**