



South Yorkshire
Integrated Care Board



Sheffield Collaborative Estates Review

Commenced August 2023

Introduction

This document is intended to provide Sheffield Strategic Estates Group with an overview of each providers estate planning activities.

It covers:

- Current provider position with Estates Planning
- Overview of any agreed Estates Planning Documents
- Provider priorities
 - Immediate
 - Short
 - Long-term
- Estate opportunities for cross provider collaboration
- Estate threats for service delivery

The aim of this document is to give providers a shared understanding of the priorities of each organisation. The document is intended to evolve over time and as plans develop so that we support each other to deliver these objectives.

Summary – As at March 2024

Shared estates priorities and key themes across all providers;

- Need for better use of existing estate
- Opportunities for co-location of services, for greater patient access
- Need to release estate that's not fit for purpose, or high-cost backlog maintenance
- Opportunity to create fit for purpose digital consultation space
- Opportunity for flexible use of bookable space that meets service demand/requirement

Sheffield Providers Engagement

Provider	Contact	Engagement / Input
Sheffield City Council	Peter Bartle	Engagement 08.08.23 / Further overview to be provided by end of Sep 23
	Kate Clark (Physical Activity, Sports & Health)	Engagement 24.11.23 / Outline info provided on SCC Leisure Facilities Investment
Sheffield Childrens NHS FT	Peter Knowles / Rebecca Joyce	Engagement 08.08.23/ Estates plans provided for review and inclusion. Update 12.2.2024
Sheffield Teaching Hospital NHS FT	Maria Madgwick/Stuart Hindmarch/ Chris Norman	Engagement 09.08.23 / Estate planning overview provided along with property info 25.08.23 / Email update 19.01.2024
NHS Property Services	Chris White	Engagement 10.08.23 / Extract of Portfolio review provided
Health and Social Care	Derek Bolton/James Drury/Liam Casey	Engagement 10.8.23 / Further info to be provided when Estates Plan has been agreed by Board / Email update 31.01.24

Sheffield Providers Engagement, cont.

Provider	Contact	Engagement / Input
Sheffield ICB Primary Care Team	Abby Tebbs	Engagement 11.08.23 / Ongoing discussion re PCN Planning Process
Community Health Partnerships	Julie Ann-Harvey/ Jo Hitchen	Email update 23.01.2024

Sheffield City Council

Provider Position Overview	Estates Planning Position	Priorities
<ul style="list-style-type: none">• Currently developing estates planning priorities• Need to develop policy strategies that will drive estate planning priorities• Over 4000 properties• Backlog maintenance £200m• Little investment past 30 years	<ul style="list-style-type: none">• Under development as part of overall Council Strategy but is some time away due to the scale of estate and policy strategies (WFH etc.) that require development.	<ul style="list-style-type: none">• Reduce the existing estate by 25/50%• Public buildings for public use• Net Zero by 2030

Additional comments: Council keen to look for collaborative opportunities including education assets, further information to be provided as planning strategies are developed. Update in Sept 2023

Sheffield City Council – Leisure Facilities Investment

Provider Position Overview	Estates Planning Position	Priorities
<ul style="list-style-type: none"> • 2019 facilities review, investment approved for backlog maintenance across a number of sport and leisure facilities. • Significant work identified in the sites listed under priorities 	<ul style="list-style-type: none"> • Feasibility work commenced with SCC Internal Capital Delivery Service to develop designs for new builds (identified under priorities) • Stakeholder workshops planned for early 2024, keen to discuss opportunities for co-location of healthcare to expand NCSEM models at Graves, Thorncliffe & Concord • Particular interest in access to Physio & weight management 	<ul style="list-style-type: none"> • Springs Leisure Centre – rebuild starting Sept 2025 • Concord Sports Centre – rebuild starting April 2027. Potential for expanding space, feasibility could consider shared space • Hillsborough Leisure Centre – Significant rebuild or refurb to be determined, starting April 2030 • Ponds Forge Leisure Centre – Major refurb, starting 2026

Additional comments: There is scope to consider opportunities for co-location of services across other facilities being invested in and/or rebuilt.

Sheffield Childrens NHS FT

Provider Position Overview	Estates Planning Position	Priorities
<ul style="list-style-type: none"> Estates strategy embedded into Trusts 'Caring Together Strategy' driven by overall purpose focused on three aims: <ul style="list-style-type: none"> Outstanding Care Brilliant Place to work Leader in Child Health Estates seen as enabling strategy 	<ul style="list-style-type: none"> Strategy published and agreed, 10-year plan 2023-2033. 2023-28 seen as key focus years Review and 'take stock planned for in 2028 	<ul style="list-style-type: none"> Estates Plan developed to support four key Trust Themes Develop the estate to improve colleague, patient and visitor experience Facilitating transformation and innovation Committed to Green plan and achieving carbon net zero Developing Estates workforce for the future

Additional comments: Trust will continue to provide update and input into this workstream. The following section provides Key extracts from estates plan provided as current and planned estates works.

Sheffield Childrens NHS FT

Key parts of current estate	Current / strategic intent
Sheffield Childrens Hospital (Condition: Variable) - Outpatient clinics / physical health inpatient beds, also the site of the Emergency Department, Intensive Care Unit and High Dependency Unit	Retain
Ryegate young people's centre (Condition: Fair/ Poor) – Outpatients for children with complex neurological disorders inc neurodisability clinics / respite centre also based here. The site itself has significant backlog maintenance issues (BLM).	Strategic review 2023
Northern General Outpatients and clinical genetics service (Condition: Fair) - Leasehold premises outpatients services provided with Clinical Genetics team who also provide adult services.	Key lease hold
Centenary House (Condition: Fair) - Primary mental health services and some medical services / also base for community CAMHS, community paediatrics and child health, and the Looked After and Adopted Children's Health Care Team	Retain
Flockton House (Condition: Fair) - Speech and language therapy services / staff based at Flockton are often community teams who work in a variety of settings across the city including clinics, nurseries, schools, family homes, children's centres and local hospitals	Retain
47 Wilkinson Street (Condition: Fair/ Poor) – Base teams including Helena specialist community nursing, diabetes and home ventilation team.	Retain
The Becton Centre for Children and Young People (Condition: Good) - Children and young adults aged up to 18 with mental health issues and learning disabilities. The centre offers intensive outreach treatment, day and inpatient services	Retain

Sheffield Childrens NHS FT

Key parts of current estate	Current / strategic intent
<p>Embrace patient transfer service (Condition: Good) - Embrace is a highly specialist, round-the-clock transport service for critically-ill infants and children in Yorkshire and the Humber who require care in another hospital in the region or further afield. Service has outgrown the accommodation.</p>	<p>New premises required</p>
<p>Northumberland Road (Condition: Variable) – SCH Trust owns a number of properties on Northumberland Road, primarily utilised for key support service departments who need to work close by but can function efficiently outside of the main building. Owning and retaining these properties offers wider benefits such as proximity to the acute site and maximising the hospital for clinical activity. Sheffield Children’s leases 3 Northumberland Road, which is the current base for the Clinical Psychology team.</p>	<p>Retain</p>
<p>Trust Education and Learning Centre - Ambition to create a Trust ‘Brilliant place to work’ education and learning facility. Alternative accommodation has been secured on a 10-year lease arrangement at Hallam Business Park, Napier Street, to which the Trust will relocate. A new Education and Learning Centre co-located with a new corporate teams base as part of our 2023/24 estates strategy priorities.</p>	<p>New facility created in 2023</p>
Planned new build	
<p>National Centre for Child Health Technology (NCCHT) - New ‘greenfield build’ at the Olympic Legacy Park. Progress construction over 2023-2024. New key facility transforming development in Sheffield Children’s research offer for years to come.</p>	<p>Build</p>

Sheffield Childrens NHS FT

Planned capital works	Status
Emergency department expansion and modernization	Design and consultation stage. BC being developed.
Helipad installation	2023-2024. Currently in final phase of construction with planned completion in spring 2024.
NCCHT – National Centre for Child Health Technology	2023 onwards. Major transformational development. Plan to build world-class paediatric research facility at the Sheffield Olympic Legacy Park.
The Becton young peoples centre	Developing case of need. Tier 4 CAMHS redevelopment of the Trust mental health inpatient facility to meet current national standards.
Neurology and Neurosciences	Ward 8. Internal planning underway to develop SOBC as part of acute site redevelopment strategy.
Ryegate young peoples centre	2024 strategic review. Significant investment needed to address safety and suitability under backlog maintenance (BLM).
Ward 4 Medical	Internal planning underway with engineers and architect support to develop refurbishment plan to bring this ward in line with the standard of our newer facilities.
Theatre upgrades and modernization programme	2024 (onwards). This will include full refurbishment of theatres 1 to 7 including ancillary areas and main plant such as air handling units. Business case and planning phase.

Sheffield Childrens NHS FT

Planned capital works	Status
PCCU & NSU	Existing neonatal surgical unit and paediatric critical care unit. Strategy for a full refurbishment with engineering systems to be upgraded to current standards. Care group developing the business case with Estates projects team.
Becton young peoples centre – parental accommodation	Ambition to create local or on-site accommodation for families or carers of young people in our care. Project team developing the business case and evaluation of options. Dates TBA

- Timelines for the development of the Estates strategy will be aligned to other strategies across the Trust
- Priorities will be identified to enable the delivery of Trusts Clinical Strategy, and Quality Promise
- This summarises the Trusts estate development priorities for the next 10 years

Sheffield Teaching Hospital NHS FT

Provider Position Overview	Estates Planning Position	Priorities
<ul style="list-style-type: none"> • Estates strategy developed • Based on 4 key themes; <ul style="list-style-type: none"> • Net Zero • Workforce • Estates • Clinical Blueprint 	<ul style="list-style-type: none"> • About to commence estates strategy review of all community services to identify the future needs of clinical services. • Keen to fully engage with SEG colleagues as part of this process. 	<ul style="list-style-type: none"> • Reduce high value acute estate • Provision of community outpatients • Digital strategy • Potential development likely, due to current lack of estate in these areas include: <ul style="list-style-type: none"> • Mosborough Townships • Beighton • Woodhouse

Additional comments:

- STH has a mixed portfolio of estate across Sheffield from owned clinic buildings , occupancy within other acute provider properties primarily SCH and SHSC , partnership working with city colleagues in NCSEM buildings and leased properties from private landlords.
- Limited occupancy in NHSPS & CHP buildings due affordability issues, terms of tenure and lack of flexibility.

** Property info map provided – Detail included in this summary info for STH Owned/Leased and Staff occupied space.*

Sheffield Teaching Hospital NHS FT

Key parts of current estate – STH Owned Properties	Current / strategic intent
Royal Hallamshire Hospital, Glossop Road Sheffield, S10 2JF	
Central Health Clinic, 1 Mulberry St, Sheffield, S1 2PJ	
Charles Clifford Dental Hospital, Wellesley Road, Sheffield, S10 2SZ	
Firth Park Clinic, 40 North Quadrant, Sheffield S5 6NU	
GP Collaborative, Harris Rd, Sheffield, S5 7AU	
Heeley Dental Clinic, 25 Gifford Rd, Sheffield S8 0ZS	In the process of being sold, completion expected end of Feb 2024
Jessop Hospital Wing, Glossop Road, Sheffield S10 2JF	
Manor Clinic, 18 Ridgeway Rd, Sheffield, S12 2ST	
Northern General Hospital, Herries Road, Sheffield, S5 7AU	
Weston Park hospital, Whittam Road, Sheffield, S10 2SJ	
Wheata Place Dental Clinic, Wordsworth Avenue, Sheffield, S5 9JH	
Longley Lane, Sheffield S5 7JN (Northern General Campus)	

Sheffield Teaching Hospital NHS FT

Key parts of current estate – STH Leased Properties	Current / strategic intent
Beech Hill (SPARC), Norfolk Park Road, Sheffield, S2 3QE	
ARC – Michael Carlisle Centre, 75 Osbourne Road, Sheffield, S11 9BF	
Beighton Health Centre, Queens Road, S20 1BJ	
Burleigh Medical Centre, Burleigh Street, Barnsley, S70 1DR	
Cherrytree Business Centre, Union Road, Sheffield, S119EF	
Concord Sports Centre, Shiregreen Lane, Sheffield, S9 4QH	
Cornerstones 1-3 Burngreave Road, Sheffield, S3 9DA	
Darnall, 290 Main Road, Darnall, Sheffield, S9 4QH	
Fairlawn's, 621 Middlewood Road, Sheffield, S6 1TT	
Graves Health and Sports Centre, Bochum Parkway, S8 8JR	
Hydra House. Hydra Business Park, Nether Lane, Ecclesfield Sheffield, S35 9ZX	
Lightwood House, Lightwood Lane, Sheffield, S8 8BG	
Michael Carlisle Centre (SHSC estate)	
Woodhouse Clinic, 3 Skelton Lane, Sheffield, S13 7LY	

Sheffield Teaching Hospital NHS FT

Key parts of current estate – STH Leased Properties	Current / strategic intent
Limbrick Centre, Limbrick Close, Sheffield, S8 8BG	
NEPSEC, Fryers Way, Silkwood Park, Wakefield, WF5 9TJ (Shown on Wakefield map)	
Norfolk Park Medical Practice, 227 Park Grange Road, Sheffield, S2 3TA	
Stocksbridge Town Hall, Manchester Road, Sheffield, S36 2DT	
Thornccliffe Health and Leisure Centre, Pack Horse Lane, S35 3HY	
Totley Brook, 1 Totley Brook grove, S17 3PY	
ZEST @ Uppertorpe Medical Centre, 30 Addy Street, Sheffield, S6 3FT	
Sheffield Walk-in Centre, Rockingham House, Broad Lane, Sheffield, S1 3PB	

Sheffield Teaching Hospital NHS FT

Key parts of current estate – Properties Occupied by STH Staff	Current / strategic intent
Burngreave Surgery, 5 Burngreave Road, Sheffield, S3 9DA	
Community Nurses, 310 Sandy Gate Road, Sheffield, S10 5SF	
Duke Medical Centre, 28 Talbot Road, Sheffield, S2 2TD	
Ecclesfield Group Practice, 96a Mill Road, Sheffield, S35 8NX	
Grenoside Surgery, 60 Greno Crescent, Sheffield, S35 8NX	
Hackenthorpe Medical Centre, 15 Main Street, Sheffield, S12 4LA	
Hillsborough Leisure Centre, Beulah Road, Sheffield, S6 2AN	
Mill Road Surgery, 96a Mill Road, Sheffield, S35 9XQ	
Norwood Medical Centre, 360 Herries Road, Sheffield, S5 7HD	
Park Health Centre, 190 Duke Street, Sheffield, S2 5QQ	
Shirecliffe Community Centre, 349 Shirecliffe Road, Sheffield, S5 8XL	
Springs Leisure Centre, East Bank Road, Sheffield, S2 2AL	
Stannington Medical Centre, Upper Gate Road, Sheffield, S6 6BX	

NHS Property Services

Provider Position Overview	Estates Planning Position	Priorities
<ul style="list-style-type: none">• NHS PS will support ICS lead estates strategy• NHSPS also working collaboratively with CHP to deliver new office strategy		<ul style="list-style-type: none">• As per extract provided
Additional comments:		

NHS Property Services

Key parts of current estate		Current / strategic intent	
Beighton Health Centre	Core	Re-let all space as part of a ICB led scheme to create a community / Has vacant space	Complete the Beighton project / South Yorkshire estates strategy
Don Valley House	Tail		Strategy is to exit at lease end
Exchange Works	Tail		
Fairlawns	Core	ICB relet strategy / Has vacant space	Deliver ICB estate plan
Ivy Lodge	Core		
Newfield Green	Flex	On the list with the ICB / Has vacant space	Clarity from ICB – Property is occupied by SCH
Parkway Plaza	Tail		Strategy is to exit at lease end / NHSPS Office strategy
Parkway Plaza - First Floor	Tail		Lease extended to match the other offices, Strategy is to exit at lease end / NHSPS Office strategy
Ivy Lodge Car Park	Core		
Parkway Plaza – Car Park 47 spaces	Tail		Strategy is to exit at lease end
Parkway Plaza – Car Park 7 Spaces	Tail		Strategy is to exit at lease end

Sheffield Health and Social Care

Provider Position Overview	Estates Planning Position	Priorities
<ul style="list-style-type: none">• Proud to Care in Sheffield• Estate Strategy Review• Maintain High Compliance Levels• Enhance Environment for Service Users and Staff• Improve Estate• Focus on Staff Retention and Succession Planning• Strong Commitment to Zero Carbon & Green Plan	<ul style="list-style-type: none">• Strategy Update currently in Progress for release for approval July 2024• Ongoing Facet Survey Development and assessment of Risk• Development of 5 Year Capital Investment Plan• Support for Community Services Co-ordination• Stakeholder Effective Engagement	<ul style="list-style-type: none">• Number of estates workstreams underway:• Space utilisation study• Anti ligature Projects• Older Adult Ward areas• Disposal of vacant properties under review• Maple Ward Upgrade• 7 Facet Condition Survey Elements• 5 Year Capital Investment Plan• Community Estate• Zero Carbon & Sustainability• Fire Improvement Strategy• Digital Strategy

Additional comments: Current estate Strategy, issued 2021, updated July 2022, further update July 2024

Sheffield Health and Social Care NHS Foundation Trust

SHSC Current Estate - Owned Properties	Current / strategic intent
Albert Terrace Road, 55 Albert Terrace Road, S6 3EB	
Argyll House, 9 Williamson Road, S11 9AR	
East Glade Centre, 1 East Glade Crescent, S12 4QN	
Edmund Road, 7 Edmund Road, S2 4EA	
Firshill Rise, 32 Firshill Rise, S4 7BW	
Forest Close, 1A & 1-5 Forest Close, S35 0JW	
Forest Lodge, Forest Close, S35 0JW	
Grenoside Grange, Salt Box Lane, S35 8QS	
Lightwood & Woodland View, Lightwood Lane, S8 8BG	
Limbrick Centre, Limbrick Road, S6 2PE	
Longley Centre, Norwood Grange Drive, S5 7JT	
Michael Carlisle Centre, 75 Osborne Road, S11 9BF	
Netherthorpe House, Netherthorpe Road, S3 7EZ	
Northlands, Northlands Road, S5 8BE	
St. Georges, Winter Street, S3 7ND	
Wardsend, 45 Wardsend Road North, S6 1LX	

Sheffield Health and Social Care NHS Foundation Trust

SHSC Current Estate - Leased Properties	Current / strategic intent
Centre Court, Atlas Way, S4 7QQ	
Charnock Health Centre (part), White Lane Gleadless, S12 3GH	
Distington House, Atlas Way, S4 7QQ	
Fitzwilliam Centre, 143-145 Fitzwilliam Street, S1 4JP	
President Park, Unit 1, President Way, S4 7UR	
Rivermead, Northern General Site, S5 7AU	
Sidney Street, 44 Sidney Street, S1 4RH	
Wainwright Crescent, 48 Wainwright Crescent, S13 8EN	
The Circle (part), 33 Rockingham Lane, S1 4FW	
Wilkinson Street, 30 Wilkinson Street, S10 2GB	

Sheffield Primary Care

- Higher proportion of smaller Practices than many comparable cities, with an average list size of 5,726 and a gross internal area of 634m². With 7 LIFT premises and 1 NHSPS owned premises, a lower proportion of GP estate occupies such buildings compared to surrounding areas.
- Of the 75 GP Practices - 107 premises (Branch and Main sites), 38 are converted premises whereas 69 are purpose built.
- The age profile of GP premises indicates an average age of 54 years – considered to be significantly older than comparable cities. (There is currently a programme underway to gather metrics and data on primary care premises nationally, to enable comparisons to be made more accurately)
- Backlog Maintenance is the responsibility of individual practices (with the exception of LIFT & NHSPS premises, or where it is a landlord obligation). The overall figure of £39/m² is considered to be low and hides some significant variations and premises that are not able to be made fit-for-purpose.
- Most GP practices are experiencing significant space and functional suitability issues to meet rising demand, accommodate additional PCN services and new primary care roles. Further, there is growing demand and pressure to accommodate secondary care / community-based service providers appropriately. (e.g. IAPT)
- There is significant variation in the high-level metrics across the 15 Primary Care Networks, often influenced by the presence of LIFT / NHSPS premises, or where a building accommodates other services (e.g. district nursing, health visitors etc)
- There is currently a major ICS scheme being developed to create 3 new Transformational Hubs (City Centre, SAPA2 , Foundry1), improve utilisation of LIFT & NHSPS properties and develop additional clinical or workforce facilities in 6 practices. This represents a significant opportunity for all providers.
- Forecast population growth, together with high levels of expected housing growth is expected to add additional pressure to existing practices and create the need for new premises to serve new communities.

Sheffield Primary Care

Provider Position Overview	Estates Planning Position	Priorities
<ul style="list-style-type: none">• Approach to PCN planning under discussion• Sheffield did not secure funding for National Programme led by CHP• Community 1st proposal provided for pilot	<ul style="list-style-type: none">• Under discussion and approach to be agreed	<ul style="list-style-type: none">• PCN Planning needs to align with<ul style="list-style-type: none">• National PC Planning programme• Primary care Access Recovery Plan• Support Framework Doc• Modern Model GP Practice

Additional comments: Update to be provided following ongoing discussions. Summary of key estate issues provided from previous SEG work (May 21)

Sheffield Primary Care

Planned capital works	Status
<p>Hubs</p> <ul style="list-style-type: none"> • SAPA2 (new build) • Foundry1 (new build) • City Centre (reconfiguration) 	<p>Three new hubs are currently under development with an aim of completion in March/ April 2025, the Hubs offer bookable space that is open to all health services. In addition, some permanent space in the SAPA2 Hub is now available due to a practice withdrawing from the scheme.</p>
<p>Developing Capacities</p> <ul style="list-style-type: none"> • Dovercourt (work complete) • Porterbrook MC • Upperthorpe MC • Ecclesall (branch of Upperthorpe MC) 	<p>Several practices across the City will be in receipt of additional space within current premises to expand workforce and services. The four practices are within GPA1 and City PCNs and anticipated completion date is March/ April 2025.</p>
<ul style="list-style-type: none"> • Duke Medical Centre 	<p>In 2024/25, Duke MC are to received BAU Capital funding to refurbish and extend the existing premises to create additional consulting rooms and associated facilities including a lift to all floors.</p>

- Timelines for the development of these schemes all align to the NHSE Capital Wave 4 deadline date of March 2025.
- A priority for the remainder of the primary care estates links to the PCN planning work required for Sheffield Place.

Sheffield Primary Care

Premises Count	Primary Care Network	Overall space (m2) per 100 Patients	Total Clinical Rooms per 100 patients	Total Clinical Rooms per 100 m2
8	West 5 Care	8.8	0.13	1.54
8	GPA1	19.6	0.21	1.24
9	City Centre with Students from SHU	10.4	0.12	1.89
10	North 2	11.7	0.19	1.69
8	Network North	19.4	0.23	1.26
9	SAPA 5	13.0	0.21	2.02
6	Peak Edge	8.7	0.15	2.46
7	Porter Valley	8.3	0.12	1.64
7	Hillsborough	11.3	0.13	1.27
11	Heeley Plus	11.6	0.21	1.99
5	Townships 1	10.9	0.18	1.87
6	Townships 2	8.9	0.16	2.02
9	Seven Hills	37.3	0.34	1.00
3	Upper Don Valley	8.1	0.20	3.23
1	University	1.9	0.06	3.41



Community Health Partnerships

Provider Position Overview	Estates Planning Position	Priorities
<ul style="list-style-type: none">• CHP will support ICS lead estates strategy.• CHP also working collaboratively with NHS PS to deliver new office strategy.• CHP are working with Digital to improve TAP (Tenant Access Portal) for easier Bookable space requests/bookings.		<ul style="list-style-type: none">• Void reduction.• Building optimisation – ensuring space is used correctly to it's full potential.• Bookable space utilisation – driving improvements.
Additional comments:		

Community Health Partnerships

Key parts of current estate		Current / strategic intent	
Darnall Primary Care Centre	S9 4QH	Improve utilisation of bookable space. Optimisation of booked and leased space.	Bookable space: Admin/Meeting rooms only.
Deepcar Medical Centre	S36 2RA	Improve utilisation of bookable space. Reduce void. Optimisation of booked and leased space.	Bookable space: Clinical rooms only. Void space: Dental Suite.
Foxhill Medical Centre	S6 1GA	Optimisation of booked and leased space.	
Jordanthorpe Health Centre	S8 8DJ	Improve utilisation of bookable space. Reduce void. Optimisation of booked and leased space.	Bookable space: Admin/Meeting and Clinical rooms. Void space: Dental Suite (1F) & Consulting/Admin Suite (GF)
Norfolk Park Medical Centre	S2 3TA	Improve utilisation of bookable space. Reduce void. Optimisation of booked and leased space.	Bookable space: Admin/Meeting and Clinical rooms. Void space: 1 x consulting room.
The Flowers Health Centre	S5 6AZ	Improve utilisation of bookable space. Optimisation of booked and leased space.	Bookable space: Clinical rooms only.
Wincobank Medical Centre	S9 1DJ	Improve utilisation of bookable space. Reduce void. Optimisation of booked and leased space.	Bookable space: Clinical rooms only. Void space: Admin/Meeting and Clinical rooms.

NEXT STEPS

- Ongoing review and update of document at SEG Meetings
- April 2024 Workshop – Agenda and suggested outcomes:
 - Review of currently underutilized and available space within LIFT estate
 - Review of all provider opportunities across the wider Sheffield estate
 - Any shared threats or risks
 - Actions agreed between providers to take forward ongoing discussions of jointly approached estates workstreams

Version	Updates	Issue to
V4 - January 2024	Sheffield City Council – Leisure Facilities Investment Information added	All stakeholders for further review Jan 2024
V5 – February 2024	<ul style="list-style-type: none"> • Sheffield Teaching Hospital NHS FT • Sheffield Health and Social Care • Community Health Partnerships • Sheffield Childrens NHS FT 	All Stakeholders
V6 – March 2024	Contacts updated for: <ul style="list-style-type: none"> • Sheffield City Council • NHSPS • Sheffield Health and Social Care As per update provided by Helen Briggs	All Stakeholders
V7 – March 2024	<ul style="list-style-type: none"> • Hub numbers updated • Sheffield NHS logo updated to Sheffield ICB • SCH use of NHSPS Newfield Green 	All Stakeholders
V8 – April 2024	<ul style="list-style-type: none"> • Primary Care Sheffield Estate updated 	All stakeholders