



SHEFFIELD HEALTH AND CARE PARTNERSHIP BOARD

TUESDAY 15 AUGUST 2023

SUMMARY POINTS OF THE RATIFIED MINUTES

1. **Public Questions** – no questions were received from the public.
2. **Mental Health Crisis Transformation Programme** – at a lot of positive work has taken place across the city to improve the pathways of care. It has been agreed that the priority will sit with the Urgent and Emergency Care (UEC) Delivery Group, due to the increased complexity of individuals presenting in both children’s and adults acute settings. There is still a huge amount of work to undertake which requires focus on pathways of care into A&E in both children’s and adults.

The Board were requested to ensure that there is leadership identified, from all system partners, to ensure that the Crisis Transformation Programme can be further developed, and the objectives refined to develop an all-party agreed delivery plan with identified Programme Management Capacity from across system partners.

It was agreed that will strengthen and broaden the scope regarding the voluntary and community sector (VCS), alongside mental health services, to ensure that services can be commissioned in a sustainable way.

An action was agreed to provide a more detailed plan, drawing out the specifics and ensure senior partners are involved, any identified gaps, what can take place now and what can be progressed within the next 12 months. This updated plan is to be provided to the next HCP Partnership Board meeting on 9 October 2023.

3. **Neurodiversity** – this is a ‘place’ priority and is aligned to the All-Age Autism Strategy priorities, previously presented to Board. The aim is to design an approach in Sheffield that will sit within both the Children’s and Mental Health Delivery Groups to:
 - support and meet the needs of neurodivergent children, young people, adults and their families, first time in a more holistic way,
 - move away from a medical centric service (where appropriate) to one which supports and empowers people in their communities;
 - alleviate pressure on the current specialist model of care for Autism and ADHD;
 - improve current routes for assessment and follow up.

One of the key discussions at the All-Age Autism Delivery Board, which is made up of colleagues from across the city and includes service users, is around how to become an autism friendly employer and for areas collectively to come together to provide a positive message. An advice hub is being launched to provide information from all providers/partners/stakeholders across the city.

It was suggested that the governance sits with the Autism Partnership Board and that there needs to be an initial focus on children and young people, ensuring schools continue to be engaged in the work. One of the priorities is to outline a short, medium and long-term plan of how the programme is going to proceed, identify funding, responsibilities and how the partnership holds itself to account.

4. **Community Development Update** – an update on community development and the neighbourhood model was provided and a lot of excellent activity is taking place and



growing the community connection to prevent people turning up at the front door or entering crisis services. To achieve success will require a stabilised set of organisations within the voluntary and community sector (VCS).

A Community and Inclusion Delivery Group, which involves Sheffield City Council (SCC), partner organisations and the VCS sector, has been established and working with Kate Josephs, Chief Executive (SCC) and Greg Fell, Director of Public Health (SCC) to look at the potential of SCC match funding the work.

The HCP Partnership Board agreed that they need to be supportive of the locality focus and that commitment is required from partner organisations to look at things through a different lens and that further discussions need to take place to ensure that VCS organisations are sustainable to maintain continuity.

It was confirmed that system measures, to ascertain the impact of this work, were being agreed and should include qualitative as well as quantitative measures to ensure we can understand return on investment.

A ring-fenced budget is available, and an updated plan will be submitted to the October Board meeting that will include community feedback and transparency around why particular areas are being targeted and the process.

5. **Sheffield Place Partnership Plan** – the signed-off Place Partnership Plan was circulated for information.
6. **Communication** – an update was provided as follows:
 - discussions had been held with each of the partner organisations Communication Leads to explore use of existing communication channels to promote the work of the partnership to staff across the organisations and improve consistency of messaging;
 - noted that will be reviewing the HCP Update Report and how it is used moving forwards as well as the HCP website;
 - acknowledged that further work was needed to design future communication to the public.
7. **Buddying Mentoring and Peer Update** – each Board Member has been matched with a Buddy and two have been matched as reciprocal mentors. Discussions will take place between buddies and mentors to strengthen community links with the VCS to bring in their voice to Board discussions. The expectation is to meet each person at least every 2 months and outline the challenges faced by each organisation to bring in a whole-system view into the HCP Partnership Board. An evaluation on the programme to be undertaken in December/February 2024 and reported back to the Board at the April meeting.

The two vacant Sheffield Councillor HCP Partnership Board representatives to be confirmed in early September and will be matched with a buddy when they are known.

8. **Targeted Lung Health Checks (TLHC)** – the Targeted Lung Health Checks (TLHC) programme offers the opportunity for early diagnosis to those most at risk of lung cancer (ever smokers) in areas with among the highest lung cancer mortality rates in England. The programme is also a flagship contributor to the Long-Term Plan ambition to diagnose 75% of cancers at an early stage by 2028. The Doncaster Targeted Lung Health Check (TLHC) programme commenced in March 2021, following the pause triggered by the COVID-19 pandemic. The programme has since expanded across the



Cancer Alliance region and went live in Bassetlaw in August 2022, Rotherham in October 2022 and Barnsley in February 2023. The proposed expansion to Sheffield will support the ambition to provide the TLHC service to 100% of the eligible population across the Cancer Alliance footprint.

TLHCs work by inviting those between 55 years and 74 years 364 days who have ever smoked to an appointment where lung cancer risk is assessed. If the individual is at higher risk of lung cancer, the participant is offered a low-dose CT scan. Depending on the outcome of the initial scan, the patient may be invited for a follow up scan at 3 and/or 12 months. All patients who have an initial scan are invited to attend a 24 month follow up scan. In Sheffield the estimate of those invited will be around 63,000 and plan to commence in the east of Sheffield and move to the west with a plan to go out to procurement. Have used supermarket car parks, PCN's, etc, to locate the risk assessments centres. The recommendation from the Board is to:

- approve the mobilisation of the Targeted Lung Health Check Programme in Sheffield;
- note the supporting governance process;
- note the update on the progress of the programme in South Yorkshire to date;
- note the risk around resource implications; commitment to explore the opportunities to fulfil current gaps in resource and identify an SRO for the programme.

A stakeholder meeting is taking place in September and a radiographer and responsible clinician will be present to talk about their experiences. It was suggested that the paper includes non-cancer diagnosis and the positive intervention of smoking cessation when cancer is not found.

- 9. Sheffield Transformation and Oversight Committee Update** – the update reflected the activity over the past few months and more information will be provided on performance at the next Board meeting with a deep dive focus on some of the challenges.
- 10. Sheffield Place Finance Report Month 3 and Benchmarking Data** – due to organisations having limited information, at the early part of the financial year, most organisation are reporting breakeven positions to their plans submitted in June. NHS organisations in the partnership have a year-to-date deficit of £6.2m and forecast year end deficit of £26.3m. The forecast position matches the planned deficits of organisations. South Yorkshire ICS, as a whole, continues to forecast an overall financial balance.

Sheffield place's reported position is in line with the planned deficit of £14.4m submitted as part of the ICS planning process. Several risks are highlighted that may affect achievement of the panned deficit and further reductions to move towards a breakeven position within the ICB.

Risks to note are the delivery of the challenging efficiency targets, pay pressures, impact of the industrial action, on-cost cover as well as impact on elective capacity. The level of transformation required is significant which will not be delivered in this financial year, and we need to consider which programmes are going to deliver to drive out efficiencies and will make a change. Have not included benchmarking data, which was presented to the Development Session in May, and have established an Efficiencies Group that includes personnel from SCC, SHSC and SYICB in how we can drive out efficiency so



that we are not sitting in silos and doing things separately. As the Group progresses will bring in other partners and will report back on progress to the October Board meeting.

Joint financial efficiencies will be a focus for the Board Development Session taking place on 22 September. It was suggested that the issue could also be raised at the Health and Wellbeing Board in September to ensure that the public are sighted.

11. **Better Care Fund Plan (Final)** – the BCF Plan is overseen by the Health and Wellbeing Board and has been signed-off by the Chair. Partners have added to the plan, and it is aligned to the discharge fund. The plan has been submitted to NHS England and sign-off completed.
12. **Vice-Chair of Sheffield HCP Board** – Dr Hilton confirmed he would take up the position of Vice-Chair and Chair the Sheffield HCP Board in the Chairs absence.

Emma Latimer
Executive Director for Sheffield Place
August 2023